Our Mission

Oceans are essential to human survival and prosperity and yet human activities are pushing many marine species toward extinction. The best way to maintain the oceans’ diversity, abundance and resilience is to protect marine life where they live.

To promote this goal Marine Conservation Institute has launched the Global Ocean Refuge System (GLORES, pronounced “glories”) to catalyze strong protection for at least 30% of the ecosystems in each marine biogeographic region of the world’s oceans by 2030.
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“Marine Conservation Institute is a dynamic team of marine science and policy experts with a 20-year long track record of successfully securing lasting protection for our oceans.”

~ Dr. Lance Morgan, President
Marine Conservation Institute
Dear Friends,

Saving marine life and increasing strong marine protection for special places in the ocean is our mission; our goal is to protect at least 30% of the ocean by 2030. This target aligns with the most current science, but after nearly 50 years of conservation efforts to protect the planet (at least in the modern era of post-war environmentalism), only about 2% of the oceans are protected. This is a sizeable area, over 2 and half million square miles (an area roughly 10x the size of Texas), but a very long way from 30% of the sea.

How can we achieve this goal? We take this question seriously. For us it is no longer an existential one, it is a matter of ensuring future generations a healthy world. Our economy is entirely dependent on our environment. Clean water and air come from a healthy environment and a productive ocean. So we are left with a challenge - how do we achieve the protection necessary to recover healthy oceans and safeguard life in the seas?

For us the answer is a global system of refuges – the Global Ocean Refuge System (GLORES); a scientifically designed framework, with incentives to motivate action. All of us want a healthier future; after decades of experience in conservation and a rigorous analysis of options we determined that the most cost-effective and highest return on investment comes from protected areas. And fully protected areas work much better than partially protected areas.

*Protecting places works.*

The past year was an important one in building GLORES; our terrific, hardworking and dedicated team achieved a lot. We reached around the globe to embrace new partners and created the operating framework for the Global Ocean Refuge System. Much work is left to make GLORES a reality, but that is our next important step. We have worked to align our projects internally to be efficient and strategic in reaching our goals. GLORES needs a dedicated effort from all of us, and we need your help. Get involved in your local community to safeguard our oceans. We can all make a difference. Your future family and loved ones will thank you for a world that is healthy and a miraculous place to explore. They will have a chance to revel in nature’s beauty and abundance, and draw inspiration from its glorious wonder.

Finally, with the close of 2015 we turned the page on one of the most significant chapters in our organization’s history. After 37 years in marine conservation, our founder Dr. Elliott Norse retired. We will miss him and his enthusiasm tremendously. He continues to be an inspiration even as he devotes his energy to his wife and his garden. We are thrilled that he will remain on Marine Conservation Institute’s Board of Directors. Elliott gave all of himself to the oceans and Marine Conservation Institute for 2 decades, we are forever grateful and wish him and Irene much love and happiness.

In deepest gratitude for what you do for our blue planet;

Lance Morgan, Ph.D.
Our decades of experience in marine conservation leads us to recognize that the forces harming the oceans are outpacing the positive impact of marine conservation organizations, and that individual actions to reduce, reuse, recycle and limit our footprint on the Earth are not enough without key transformative policies. We designed the Global Ocean Refuge System (GLORES) to transform marine conservation on a global scale. GLORES aligns our organization’s conservation efforts towards achieving the 30% marine protected areas target by 2030. We are recruiting partners and assembling key scientific pieces to help our community and decision makers envision a global system of marine protection.

We are ambitious in this pursuit and recognize the need to work with our many colleagues and develop new and diverse partners. GLORES is a significant long-term endeavor, but time is not on our side. We urgently need to accelerate protection of the oceans while there is still an opportunity to maintain the vitality of the oceans and prevent the next mass extinction of marine life.

In 2015, we advanced the Global Ocean Refuge System in several tangible ways:

- Completed the GLORES strategic business plan
- Released GLORES video (the video and companion op-ed can be viewed on CNN's website)
- Organized and hosted the Global Ocean Refuge System Marine Protected Area Partner Summit
- Spoke at the United Nations - Ocean Sanctuary Alliance
Achieving Global Ocean Refuge Status:

Gold Silver Bronze

GLORES criteria facilitate a prestigious designation – Global Ocean Refuge – to help incentivize governments and decision makers to protect important ocean places and earn Gold, Silver or Bronze Global Ocean Refuge status.

Green areas are existing marine protected areas as of the end of 2015. Blue areas are used to demonstrate what 30% global ocean coverage will look like. It is not meant to suggest that these locations will or will not be marine protected areas.

The goal of GLORES is to effectively protect at least 30% of each biogeographic region of the ocean.

South Orkney Marine Protected Area
Chagos Marine Protected Area
Mariana Trench Marine National Monument
Papahānaumokuākea Marine National Monument
Pacific Remote Islands Marine National Monument
Phoenix Islands Protected Area
Macquarie Island Commonwealth Marine Reserve
South Georgia & S. Sandwich Islands Marine Protected Area
Motu Motiro Hiva Marine Park
Galapagos Marine Reserve
Northeast Atlantic High Seas MPAs

Expected Impact of GLORES by 2030
Marine Protected Area Expansion

By implementing a system of Global Ocean Refuges, 30% of the world’s oceans can be protected by 2030 (represented in blue).

MPAtlas.org and GLORES were on display at the United Nations in February. Dr. Lance Morgan, at the invitation of the Ocean Sanctuary Alliance, addressed the UN General Assembly Oceans Meeting to help provide support for efforts to establish marine protected areas around the world.

Developing the criteria for Global Ocean Refuges at a high-level Marine Protected Area Workshop. Dr. Lance Morgan traveled to Memorial University in Newfoundland, Canada in March to co-host a marine protected areas workshop with Canadian scientists, government officials and conservation non-profits. The workshop focused on exploring new efforts to establish MPAs and enlist support for the Global Ocean Refuge System.

Global Marine Protected Areas Partner Summit
In November 2015, we held the first Global Marine Protected Areas Partner Summit in Redlands, California.

The meeting was convened by Marine Conservation Institute and hosted by Esri, the world’s leading vendor of geographic information systems, to bring together marine conservation organizations and prominent scientists, including Dr. Sylvia Earle, to explore opportunities for collaboration and new tools for enhancing marine protected area efforts around the world.

The two-day meeting focused on the Global Ocean Refuge System (GLORES) initiative as a leading tool to support global conservation efforts and catalyze strong protection for the world’s oceans. Check out the Summit Outcomes report online.
Monumental MPA Increase

2015 was the year of the Oceans! With significant new increases in marine protection by countries around the world, the amount of fully protected ocean increased by a million and a half square miles.

On the heels of the Our Ocean conference in Chile, many countries pledged to create extensive marine protected areas that would help sea life populations rebound.

MPAtlas.org highlights these exciting new designations from 2015, and strives to stay up-to-date with current MPA efforts.

Designated in 2015

- Kiribati's Phoenix Islands Protected Area - 157,626 sq mi
- Chile's Nazca-Desventuradas - 114,872 sq mi

Several new areas that are underway include

- Chile's Marae Moana Marine Park - 424,712 sq mi
- United Kingdom's Pitcairn Islands Marine Reserve - 322,138 sq mi
- New Zealand's Kermadec Marine Reserve - 239,383 sq mi

Tracking marine protected area coverage is a priority for the team at MPAtlas.org. In 2015 we published our analysis of the MPA coverage by G20 nations.

Marine Protected Area Coverages for G20 Nations: No-Take and Total Protected Area Coverage

2015 Esri User Conference

© Beth Pike, our Conservation Scientist at the Esri User conference in San Diego with Dr. Drew Stephens, Esri, Industry Manager, Ocean and Coastal Environments
Identifying Vulnerable Marine Ecosystems

Staff scientists worked with researchers in Australia and New Zealand to identify important deep-sea coral and sponge habitats and ways to protect them from fishing and climate threats. Using geographic information systems and predictive mapping we provided information to better understand the locations of fragile deep-sea coral and sponge ecosystems on seamounts in the south Pacific and the longer-term threat of climate change to these ecosystems.

Marine Biodiversity Agreement Underway

A crucial step towards protecting the high seas was taken in 2015. The United Nations (UN) agreed to the terms and parameters necessary to begin meaningful discussions on how to cooperatively protect our global ocean commons. The proposed treaty would be the first legally-binding agreement on the conservation and sustainable use of marine biodiversity in the high seas (formally called “areas beyond national jurisdiction”).

Getting to this step took a lot of hard work by the many dedicated partners of the High Seas Alliance. As a member of the Alliance, Marine Conservation Institute is excited by this important step forward. This is the first time the international community has decided to work together to create a legally binding agreement to conserve marine biodiversity and protect ocean habitats.

MPA Partnership with Holland America Group

As part of “Our Marvelous Oceans” partnership with Holland America Line we worked on a second year of featured programming to educate guests and crew about marine protected areas around the world. The program features onboard presentations by shipboard personnel that cover what a marine protected area is and how to visit one without harming habitat or wildlife. This information was enhanced through guest participation in featured shore excursions at select ports. The program largely focused on marine life and a variety of tropical ecosystems in the Caribbean, South Pacific and Australia/New Zealand. A total of 31 guest shore excursions that feature marine protected areas are offered on cruises in those regions.

“Our partnership with Marine Conservation Institute has enabled us to collectively find ways to create enriching experiences for our guests and crew, while at the same time continuing our mission as environmental stewards,” said Orlando Ashford, Holland America Line’s president. “Our guests appreciate having the opportunity to learn more about marine protected areas when they cruise with us, and we’re proud to continue to evolve this collaboration.”
Other Initiatives in 2015
Recovering the Hawaiian monk seal

The Hawaiian monk seal is the United States’ most endangered seal. At the beginning of 2015, Marine Conservation Institute completed its comprehensive report on recommendations to help recover Hawaiian monk seals. In August 2015, the National Marine Fisheries Service issued a final rule protecting nearly 7,000 square miles of critical habitat for Hawaiian monk seals!

Putting an End to Pirate Fishing - IUU reception

In 2015, President Obama took steps to address Illegal, Unreported and Unregulated (IUU) fishing by signing the Port State Measures Agreement (PSMA), an instrument that commits the United States to work with other nations to prevent illegally caught fish from entering worldwide markets by decreasing the number of ports where illegal fishing products can be unloaded, making it difficult for illegal fishers to do business.

Marine Conservation Institute worked with several Congressional ocean champions to pass IUU legislation from 2013-2015. Implementation of the treaty sends a powerful message that the US, the second largest importer of seafood in the world, wants to prioritize legally imported seafood, effectively-enforced marine protected areas, and healthy oceans.

© Photos by: Bobby Gravitz

Photos by: Bobby Gravitz

From left to right, top to bottom:
1 · Sally Yozell, Senior Advisor, Oceans, State Department
2 · Rep. Don Young, R-Alaska
3 · Marine Conservation Institute's Mike Gravitz, Director of Policy and Legislation; Dr. Lance Morgan, President & CEO; and David Johns, Board President
4 · Michael Gravitz
5 · Senator Daniel Sullivan, R-Alaska
6 · Rep. Madeline Bordallo, D-Guam and Russell Smith, Deputy Assistant Admin. NOAA - International Affairs
7 · Senator Lisa Murkowski, R-Alaska
8 · Marine Conservation Institute Staff, Adrienne Hampton, Jaime Sigaran, Lance Morgan, Michael Gravitz, Victoria Bell, Gerlinde Schaeffter
Financials
Financial Statement
Calendar Year ending December 31, 2015
Unaudited

<table>
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<tr>
<th>REVENUES</th>
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<td>Grants &amp; Contracts</td>
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<td>Contributions</td>
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<td>In-kind Goods &amp; Services</td>
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<td>Other Revenues</td>
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<tr>
<td>TOTAL REVENUES</td>
<td>$ 934,122</td>
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<td>Prior Years’ Funds for 2015</td>
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TOTAL SUPPORT & REVENUE $ 1,307,654

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<th>EXPENSES</th>
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<td>Program Services</td>
<td>$ 892,685</td>
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<td>Management &amp; Admin</td>
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<tr>
<td>Fundraising</td>
<td>$ 126,924</td>
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<tr>
<td>TOTAL EXPENSES</td>
<td>$ 1,170,539</td>
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Our Ocean Hero: Dr. Elliott Norse, ‘Grampus’

Dr. Elliott Norse, our founding father, retired in 2015 after an unparalleled career in marine conservation. As a result of his pioneering efforts to establish the field of marine conservation biology, we now have a vibrant and growing community of marine conservation biologists and advocates. His work directly led to the recent explosion in marine protected area coverage around the globe that conserves marine biological diversity, and continues to be integral in catalyzing strong marine protected areas. He is, quite simply, a hero in the field of marine conservation. We celebrate his career and thank him for his tremendous marine conservation legacy.

The Big Picture

I was born in a very different time, just after the 2nd World War, when a large percentage of people served in the military. My mother had been a military policewoman and most of the men in my parents’ generation served as well. Most important, my namesake Elliott Albert, a special forces pfc in the Canadian-American Devil’s Brigade, was killed during the Anzio breakout when he was just 18 years old.

His sacrifice and theirs moved me to devote my life to something much larger than myself. It could have been larger spatially (I considered becoming an astronomer) or temporally (like so many kids, I was fascinated by ancient life). Instead, I chose to work to save the diversity and abundance of living things on Earth. Not a small task.

I trained to do this for 25 years before working as a professional conservationist for 37 more years. 62 years is a large investment of a person’s time. So it’s understandable that you might ask, “How successful was this investment?”

Having worked to bring understanding of patterns and processes in the natural world to the very human-centered world of policy, I can both celebrate and mourn my record.

I can celebrate the ideas I devised or helped to elaborate: saving biological diversity, the geography of biological survival in a heterogeneous and changing world, especially in forests and in the largest biological
realm on Earth, the sea. I’ve given lots of lectures, produced lots of conservation publications (including 4 books) and have been cited in the publications of hundreds of others (something scientists use to measure success). Several times I played a crucial role in getting US Presidents to set a shining global example by giving unprecedented protection to very large pieces of ocean. All that feels good.

However, what I haven’t accomplished is far more important. Humankind is headed on a very dangerous path. Our current priorities aren’t going to save the Earth and its inhabitants (including humankind). All I’ve done has—at best—slowed our trajectory. We have to do things differently, and don’t have much time.

Seeing the urgent need for an organization willing and able to take a leading role in marine conservation, I founded Marine Conservation Institute in 1996. And I retired when I saw that I was no longer as effective as needed. Perhaps the best person who ever came to me looking for a job—Lance Morgan—and the team he’s assembled have taken on the task of saving the oceans’ biodiversity before it’s too late. It’s a very big job, one that takes very special intelligence, training, vision, courage and persistence.

If the people now living do everything right on land but lose the oceans, we’re in deep, deep trouble. In retirement, as I spend my hours reading and thinking about the world, tending my garden and helping my loved ones live a better life, even as buffoons and haters make nearly all the headlines, I take heart in knowing that Lance and his team are leading the effort to save the species and ecosystems whose functions made our Earth habitable for marine life and for everyone you will ever love. What they need now is the resources to succeed.

Small-thinkers and narcissists cannot save us from inevitable consequences of our impulses. If you eat, drink and breathe, if the beauty of life touches your heart, if you want your loved ones to survive and prosper, you should consider how best you can help the organization with the world’s biggest and fastest workable vision for conserving life.

Even as many things compete for our attention and resources, I see no better investment. Good luck to you all.

Dr. Elliott Norse

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Donors
Donors

Our deepest gratitude to the following individuals, foundations and corporations for their generous support in 2015. We acknowledge the individuals listed below and those who wish to remain anonymous.

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Jennifer Tharp
Ben Trissel*
Thomas Watt
Kimberly Wiefling
Anthony Wood
Audrey Yang

*In-Kind Services
Ocean Guardians
Ocean Guardians

The Ocean Guardians are generous individuals who committed to make an annual donation of $1,000 or more in 2015 in support of Marine Conservation Institute’s mission to secure permanent, strong protection for the oceans’ most important places – for us and future generations.

Joy Dryden
Gary and Bonnie Fields
Benjamin C Hammett
Meredith James
David Johns
Susan Crane Lubetkin
John & Amy Mathews-Amos
Louis H Magier
Angela & Lance Morgan
Lucy & Robert Morgan
Robert Morgan & Julie Blunden
Irene & Elliott Norse
Brian O’Kelley
Gail & Oran Osherenko
Raby Law Office
Matthew Rand
Nathalie Udo
Les Watling
Jonathan Yaqub

Special Ocean Guardian Legacy Recognition

We are saddened by the loss of these Ocean Guardians who left behind a legacy in support of Marine Conservation Institute’s mission. Even in your absence your legacy lives on.

With our deepest gratitude to:

Tiffani Balling
&
Margaret Welke
Our Supporters & Partners

Marine Conservation Institute is grateful to receive the support of these amazing individuals, corporations and NGOs.

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Benevity Community Impact Fund
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Walton Family Foundation
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New Zealand National Institute of Water and Atmosphere

Communications Consultant:
Gaby Adam
Founder and CEO | By the Sea Communications, LLC.

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Clinton Bauder | Metridium Fields
Susan Bird | Way of the Whale
Blue Chalk Media

Andy Brandy Casagrande IV, Emma Johanna Casagrande and Ace Casagrande

David Doubilet and Jennifer Hayes | Undersea Images Inc

Cristian Dimitrius Photography
Daniel Fox Co.
Kai Matthes Photography
Susan Middleton Photography

Cristina Mittermeier | SeaLegacy
Paul Nicklen | SeaLegacy
Joe Platko Photography
Brian Skerry Photography
See Why Projects

Their gorgeous work is an important part of our outreach.

Our Celebrity Partners:
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Vienna Saccomanno  
Conservation Projects Coordinator

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Shelly Magier  
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